

### District One Contractors' Meeting

W. H. Stuart Building @ the Polk County Extension Services Offices

1702 US 17/98 South, Bartow, FL 33830 July 7, 2010 -- 9:00 AM - 12:00 PM

### **MINUTES**

### Welcome & Introductions:

Director of Operations, Eddy Gonzalez, opened the meeting at 9:15 a.m. Introductions were made throughout the room.

### District One's Comment—Eddy Gonzalez:

The Florida Department of Transportation (FDOT) is measured by the cost & time items. (The cost & time items will be presented later by Jon Sands.) The year started off problematic, but has improved. Contractors and consultants have been a main factor in this improvement as they have worked together in resolving the issues before they occur.

Due to the onset of hurricane season and the heavy storms that are occurring, Director Gonzalez requested all contractors and consultants prepare their emergency safety plans now.

The Lane Closure Guidelines can be found in contracts; however, the Operation Centers can provide contractors with more information, if needed. A copy of the guidelines are attached.

There are several ongoing American Recovery & Reinvestment Act (ARRA) projects that have obtained a 10% DBE goal; however, other AARA projects have not. Contractors are encouraged to meet this goal to avoid DBE goals becoming mandatory and project specific.

### **District One's Comments—Stan Cann:**

Recently, FDOT received great news when the Governor vetoed the sweep of the transportation fund. Secretary Cann thanked Bob Burleson for his dedication in meeting and speaking with the Governor and the legislatures concerning removal of more funds from the transportation fund.

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Because of the Governor's veto, District One can now move forward with projects that have existed for some time, i.e. six-laning of US 41; I-75 IROX & SR 80; six-laning of US 27; and others throughout the district. Hopefully, FDOT will receive bids that are under budget so this money can be stretched to accomplish more projects.

At the Executive Board Meeting last month, it was announced that FDOT is below the Federal DBE goal of 8.2%. If this goal is not met, there are concerns of what actions the Federal government will take.

### FTBA'S COMMENTS—Bob Burleson:

Referring to the Governor's veto, Mr. Burleson congratulated the contractors and those in the industry for their involvement by sending e-mails and submittals of on-line petitions to the Governor and the legislatures. These contacts had huge implications on why the Governor vetoed the bill.

Because there will be a deficit in the budget next year, there is the possibility of raising taxes, i.e., sales tax, to balance the budget. The revenue from the sales of titles and tags are now placed in the state's general fund; this revenue should be put back into the transportation fund which had been done in the past.

Mr. Burleson asked those in attendance to contact the Governor and legislatures requesting a new Federal Highway Bill. Contractors' involvement in expressing their thoughts does make a difference in decisions made by the legislators. A new Federal Highway Bill should provide more monies to the industry—nearly \$80 million; presently, the bill only provides approximately \$40 million.

Occupational Safety & Health Administration (OSHA) has become more observant when scrutinizing projects throughout the state. Recently, a \$60,000 fine was issued to a contractor because he failed to cover a 70 mph (60 mph should be the speed through a work zone).

It is important that the DBE goal be met on all projects. FDOT will be forced to implement mandatory project specific goals if the present DBE goal is not met.

There is a shortage of traffic paint and thermoplastic. Suppliers are providing letters stating that they are having problems with delivery. These letters should be project specific showing the project was impacted. A general letter will not be sufficient; a project specific letter is needed for documentation purposes.

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### State Construction Office's Comments-Dave Sadler:

State Construction Office Personnel Changes:

- Rafiq Darji has taken a job with our partners at FHWA.
- Steve Plotkin has been promoted to the State Construction Structures Engineer position.
- ~ David Wang has retired.
- Paul Steinman is covering David Wang's duties until a new Pavement Engineer is hired to replace David.
- Kim Smith has retired as State Wage Coordinator. This position will be advertised.
- Zach Wiginton is covering Kim Smith's duties until the position is filled.
- Mary Ward, Administrative Assistant to the Construction Systems Engineer, has retired.

Due to the recent reduction in cell phones and blackberries, contractors were asked to provide FDOT staff with important contact information. In the future, Districts will likely be reassessed to determine if some of the devices should/will be redeployed.

The Lighting Electrical Signing & Signalization (LESS) Committee met June 24<sup>th</sup> with FDOT to discuss drilled shafts for miscellaneous structures issues/concerns. The meeting was very productive, and FDOT will be revising some specifications to make improvements as a result of the meeting. The only major issue of concern left on the table from that meeting is the issue of cement balls/lumps in drilled shaft concrete. FDOT believes this to be an issue of batching quality control and is reviewing information from the districts on drilled shaft concrete. The issue seems at this point to be primarily localized in District 2.

Mr. Sadler thanked the contractor's for their efforts thus far in their attempts to meet the DBE goal; however, the goal has not been yet. The statewide goal was met last year, and contractors need to continue their endeavors to meet this year's goal.

FDOT is being audited this year on ARRA projects for contract compliance requirements by the U.S. Office of Inspector General's office. At this time, audits throughout the state have been very favorable.

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Cost Savings Initiative Workshops may become mandatory prior to the contract time starting. However, if a cost saving idea occurs afterwards, a meeting can be scheduled. The idea of these Cost Savings Initiative Workshops is for the contractors and designers to discuss concepts before much time and expense is invested. Proposals that result in cost savings without impairing safety, service, life, and reliability, economy of operation, ease of maintenance, aesthetics, or necessary design features will be considered.

One cost sharing arrangement is FDOT will allow contractors to recover design costs (up to 25% of the total savings), and the FDOT/Contractor will equally split remainder of savings.

Sampling at the Paver has been piloted in one district and found to have favorable results when comparing field samples to lab samples for verification. Approval has been given to other districts to try this so results can be compared in their districts. Current contract acceptance requirements and verification is unchanged—doing this only for informational purposes at this time. In the future, this could be a potential cost savings measure for the Department (based on projects of piloting district). Specifications from other states that sample at the paver or roadway are being reviewed.

The Aggregate Vendor Contract is now complete so there should be no more projects with either mandatory or optional use specifications.

Below are the key points of Streamlining Contracting Specifications:

- Will be used on all projects less than \$2M and less than 2000 T asphalt,
- Plans/Inspection/QC testing will be the same,
- Projects were either LS or all items will be Plan Quantity,
- Projects will have no adjustments for Fuel/Bit; no composite pay factors for asphalt,
- Limitation of 5% on overbuild for projects,
- No spread rate or thickness adjustment,
- Contractor submits invoices for monthly payments,
- Simplified final payment process with invoice and other required documents (per 9-8) to DFEO, and
- Approximately 60% of the projects let each year by FDOT are <\$2M of these, approximately 85% are <180 day duration.</li>

There has been some discussion within the industry concerning a potential shortage of raw materials for striping. FDOT is willing to entertain time extensions, but must have supporting data from suppliers and impacts to the project. For FDOT to consider time extensions due to this shortage, below are the requirements for Contractors:

- The Department will consider the delays in delivery of materials or component equipment that affect progress on a controlling item of work as a basis for granting a time extension if such delays are beyond the control of the Contractor or supplier. Such delays may include an area-wide shortage, an industry-wide strike, or a natural disaster that affects all feasible sources of supply. In such cases, the Contractor shall furnish substantiating letters from a representative number of manufacturers of such materials or equipment clearly confirming that the delays in delivery were the result of an area-wide shortage, an industry-wide strike, etc. No additional compensation will be made for delays caused by delivery of materials or component equipment.
- At this time, Central Office has received copies of articles or producer letters indicating there will likely be a shortage, and the price will be increased.

Throughout the State, contractors are covering permanent signs that are not yet ready to be used with riveted coverings that are damaging the permanent signs. This practice needs to be stopped by contractors and not allowed by FDOT.

Below are listed some project issues that have been encountered either by providing or certifying products not meeting the specs:

- Concrete that was rejected at jobsite, returned with new delivery ticket,
- Post-tensioning ducts substituted lower quality product,
- Revisions to asphalt mix design by substituting % of sand for granite screenings (5 part mix used instead of approved 4 part),
- Contractor allowed to place class V finish at rate less than required 50sf/gal +/- 10, and
- Fender timbers being provided and installed that are not from approved supplier.

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Mr. Sadler spoke about these issues alerting contractors, consultants, and FDOT personnel. Failure to enforce the specifications puts those contractors that do comply at competitive disadvantage, i.e., Class V Finish. Contractors need to be vigilant in assuring the correct products are ordered and used.

An unknown source is faxing contractors a request for financial information about the company as a means to gain access with the financial institution. These requests appear to be on FHWA letterhead. However, the faxed request is not from FHWA, and is a fraud. It is important to notify either your local area FHWA or FDOT representative if you are contacted.

The new interim Director of Turnpike Enterprise and Executive Director of High Speed Rail Enterprise is Kevin Thibault. The new Assistant Secretary of Engineering and Operations is Ananth Prasad.

### **DBE Utilization—Terry Watson:**

The DBE's in attendance introduced themselves. All contractors and consultants are asked to use DBE's on projects. If assistance is needed, they can contact Blackmon Roberts in Lakeland, FL.

Through the month of April, 2010, the State DBE percentage was 7.71%. Contractors and consultants are encouraged to utilize DBE's especially on the larger projects. In District One, on federally funded projects, the DBE percentages were as follows: construction—7.37%, professional services—13.69% with a total of 8.39%.

There are several factors that assist contractors in locating DBE's. One of those factors is a small business initiative pilot program--Business Development Initiative (BDI). This program is intended to set aside smaller jobs of \$500,000 or less that can be bid on by small businesses. Any certified DBE's and ADA certified firms are automatically considered small businesses by US DOT's definition of a small business. For more information on the BDI's, visit the State Equal Opportunity Office's website.

Another factor is match maker conferences held by Blackmon Roberts. Match maker conferences are held throughout the state to allow prime contractors and consultants to meet FBE's and find out what type of work they are able to perform. There is no charge for this service. They also provide assistance to DBE's such as bid matching, business plans and anything needs to help grow their businesses. For additional information, please visit the Blackmon Roberts Group website at <a href="https://www.blackmonroberts.com">www.blackmonroberts.com</a>. Blackmon Roberts's group can assist contractors in finding DBE's.

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The District Construction Compliance Managers can be contacted for more information on AARA Audits in reference to DBE utilization. These audits are conducted by the U.S. Department of Transportation ensuring that DBE's are performing their required functions.

DBE's can be used in assisting in any hurricane clean up or debris removal. Those DBE's in attendance are encouraged to notify FDOT, contractors and consultants of any assistance they can provide, i.e., debris clean up; trucking.

### **Thought of the Day Handout-Jon Sands:**

Jon directed everyone's attention to the handout, Thought of The Day, which listed several thought provoking messages.

### Streamlined Contracting Presentation--Scott Sikorski:

Scott Sikorski, District Final Estimates Manager, presented a PowerPoint presentation concerning streamlining contracting which will start with the July 2010 letting. A copy of the presentation is attached.

The intent of streamline contracts is to simplify administration along with reducing many of the final estimates requirements. There is no reduction for the Quality Control process with minimum frequency of sampling and testing of verification involving the materials requirements in Specifications 120,125, 160, 200 and 346. For these types of contracts, the projects must be under \$2,000,000 with less than 2,000 tons of asphalt.

Upon Final Acceptance of the project, the Project Administrator will send a Reminder Notice Letter via e-mail to the contractor. This e-mail/letter will remind the contractor that the requirements of Section 9-8 of the Specifications must be provided and approved by the Department prior to processing the final invoice payment. Any outstanding issues need to be resolved between the PA and the contractor prior to submittal of the final invoice. All documents and the final invoice will be sent to the District Final Estimates Office (DFEO). Once the above require documents are received along with the final invoice, payment will be processed by the DFEO to the contractor.

Once reviewed and all the requirements are met, the project is ready for final payment and closure.

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### Personnel Announcements (Jon Sands):

A copy of the District Construction Simplified Organization Chart was distributed. A copy of the chart is attached. Mr. Sands noted the following changes:

### **District Construction:**

- Nik Patel has been hired as the new Interstate Construction Project Manager replacing Crystal Gorman. Ms. Gorman was promoted to the position of Interstate Construction Program Manager.
- Alex Adames has been hired as the new Final Estimates Auditor replacing Bob Droz who recently retired.
- Scott Presson has been hired as the Construction Services Manager replacing Alan Autry who recently was promoted to a position in the State Construction Office.

### **Bartow Operations:**

No changes in personnel.

### Sebring Operations:

No changes in personnel.

### Sarasota Operations:

• James Nichols has been hired as the Construction Project Manager.

### Fort Myers Operations:

- Eunice Usher has been hired as the In-House Contracts Manager.
- The Technical Services Manager position is now vacant.

### District One Lane Closure Guidelines & Procedures—Jon Sands:

Jon Sands, District Construction Engineer, presented information on the District One Lane Closure Guidelines & Procedures. This information will be provided on the District 1 Construction website listed below: A copy is attached

http://www.dot.state.fl.us/construction/DistrictOffices/d1web/Home/Default.shtm

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### American Recovery & Reinvestment Act (ARRA) Update--Jon Sands:

Mr. Sands presented updated statistical information on ARRA Highway funds. There were four handouts reviewed and are listed below. Copies of those handouts are attached.

- 1. Florida AARA Highway Funds Obligates to Date—Status as of June 11, 2010
- 2. Areas with Population >200K/Transportation Management Areas
- 3. ARRA Highway Infrastructure Projects—from OIG 6/14/10 ARRA Dashboard
- 4. ARRA Highway Infrastructure Project Expenditures (in millions)—from OIG 6/15/20 ARRA Dashboard

### **BID TRENDS--Jon Sands:**

Mr. Sands gave an update on bid trends throughout the District. There were four handouts reviewed and are listed below. Copies of those handouts are attached.

- 1. Average 6.1 Bids/Contract
- 2. Average 5.9 Bids/Contract
- 3. Contract Lettings Production Report
- 4. Low Bid vs. Estimate

### Cost & Time Overruns—Jon Sands:

Category I, Active Contracts: This column represents presently ongoing projects, and the financial numbers are calculated by District 1 Construction. There are currently 69 active contracts which total \$739.9 million. The Total Time Contract Days represents the original contracted days which is 21,798 days. The total cost overrun for all projects is 1.6% which is good as the target is <10.0%.

Under the "% Contracts <10% Increase in Costs" column, there is a percentage total of 94.2% which represents 65 of the 69 active contracts. The goal for this column is > 90.0%.

The Total % Time Overrun is 1.9% is a very good number as the percentage goal for this category is 20% or less. At this time, there are 66 of 69 active contracts running less than 20% in time. (Time does not include holiday or weather days.)

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<u>Category II, Final Accepted Contracts</u>: This column represents contracts that are finally accepted but not paid off. The financial numbers for these contracts are tracked by the Executive Board. There are presently 40 contracts with a total cost of \$136.3 million dollars. The Total % Time Overrun is presently 14.2% which is high at this time as the target is <10.0%.

<u>Category III, Paid Off Contracts:</u> This column represents paid off contracts, and these financial numbers are calculated by the Florida Transportation Commission.

Each year, the Florida Transportation Commission which oversees FDOT meets after the end of the Fiscal Year to review all the contracts statewide. These numbers represents all the departments, i.e., Right of Way, Design, Construction.

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69	84	\$739.9	21,798	1.6% (\$12.2 M)	94.2% (65 of 69 contracts)	1.9% (420 Days)	95.7% (66 of 69 contracts)
40	69	\$136.3	7,773	14.2% (\$19.4 M)	85.0% (34 of 40 contracts)	14.8% (1,152 Days)	92.5% (37 of 40 contracts)
72	88	\$209.2	9,103	6.3% (\$13.2 M)	90.3% (65 of 72 contracts)	17.3% (1,578 Days)	90.3% (65 of 72 contracts)
Total Control of the					40 69 \$136.3 7,773 14.2% (\$19.4 M)	40 69 \$136.3 7,773 14.2% 85.0% (34 of 40 contracts)  72 88 \$209.2 9,103 6.3% 90.3% (65 of 72 contracts)	40 69 \$136.3 7,773 14.2% 85.0% (34 of 40 contracts) (1,152 Days)  72 88 \$209.2 9,103 6.3% 90.3% (65 of 72 contracts) 17.3% (1,578 Days)

### **DRAFT LETTING PLAN (Jon Sands)**

The future for FDOT looks good as there are 79 projects totaling approximately \$298 million. There are 48 of these 79 projects that meet the streamline contract criteria. A copy of the draft District 1 Fiscal Year 2010/2011 Letting Plan is attached.

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### **Questions from the Audience:**

• Question No. 1: Is thermo application on FC-5 required to be 0.10-0.15 thick on open graded friction course?

Response—Dave Sadler: The requirement is 0.10 to 0.15 inch above the pavement surface at the edge of the stripe (gores, islands, and some messages have slightly lower requirement). This is a requirement for all pavement surfaces.

The reason for this thickness above the surface is to ensure embedment of the beads into the thermoplastic (particularly for double drop bead applications) which affects the long term reflectivity readings.

Question No. 2—Part 1: As economics dictate that fewer large capacity projects are let to contract, DBE participation will be very difficult to obtain. Does FDOT or FHWA have a strategy to secure DBE contractors in more construction disciplines?

Response—Terry Watson: The State Equal Employment Opportunity (EEO) office reviews DBE's to determine if they can branch out into other fields of work. The EEO Office has developed strategies for this issue. However, please contact Blackmon Roberts's group or the District Contract Compliance Manager if additional help is needed is finding a DBE.

• Question No. 2—Part 2: In regards to streamline contracts, why is FDOT removing the "carrot and getting out the stick"? There are no incentives; all disincentives. Are you aware (concerned) that removing fuel/bit/spread rate from streamline contracts will increase the cost of doing these projects--all 60% of them?

Response—Jon Sands: FDOT understands that this rate will be increased; however, the limit has been set at 2,000 tons of asphalt. This amount of asphalt is a fairly low risk for contractors.

### **Next Meeting:**

The next meeting will be held on Wednesday, October 13, 2010 at the Venice Community Center in Venice from 9:00 am to 12:00 pm.



### District One Contractors' Meeting

W. H. Stuart Building @ the Polk County Extension Services Offices

1702 US 17/98 South, Bartow, FL 33830 July 7, 2010 -- 9:00 AM - 12:00 PM

### AGENDA

•	Welcome & IntroductionsEddy Gonzalez
6	District One CommentsStan Cann
8	Florida Transportation Builders Association (FTBA) CommentsBob Burleson
8	State Construction Office CommentsDavid Sadler
•	DBE UtilizationTerry Watson
9	Break
•	Thought of the Day (Handout)Jon Sands
•	Streamlined Contracting Presentation (Handout)
8	Personnel Announcements (Handout)
<b>@</b>	District One Lane Closure Policy (Handout)
<b>@</b>	ARRA Update (Handout)Jon Sands
•	Bid Trends (Handout)
•	Cost & Time Overruns (Handout)Jon Sands
<b>⊗</b>	Draft Letting Plan (Handout)Jon Sands
<b>&amp;</b>	Questions & Answers
	***NEXT MEETING: Wednesday-October 13 2010 Vanica***

\*\*\*NEXT MEETING: Wednesday—October 13, 2010—Venice\*\*\*



Click It or Ticket! Please buckle up - it's the law!

### **D1 Construction Website:**

http://www.dot.state.fl.us/construction/DistrictOffices/d1web/Home/Default.shtm

### Thought of the Day

The following is the philosophy of Charles Schultz, the creator of the "Peanuts" comic strip. You don't have to actually answer the questions. Just read straight through, and you'll get the point.

- 1. Name the five wealthiest people in the world.
- 2. Name the last five Heisman Trophy winners.
- 3. Name the last five winners of the Miss America Pageant.
- 4. Name ten people who have won the Nobel or Pulitzer Prize.
- 5. Name the last half dozen Academy Award Winners for best actor and actress.
- 6. Name the last decade's worth of World Series winners

How did you do?

The point is none of us remember the headliners of yesterday. These are no second-rate achievers. They are the best in their fields. But the applause dies. Awards tarnish. Achievements are forgotten. Accolades and certificates are buried with their owners.

Here's another quiz. See how you do on this one:

- 1. List a few teachers who aided your journey through school.
- 2. Name three friends who have helped you through a difficult time.
- 3. Name five people who have taught you something worthwhile.
- 4. Think of a few people who have made you feel appreciated and special.
- 5. Think of five people you enjoy spending time with.

### Easier?

The lesson: The people who make a difference in your life are not the ones with the most credentials, the most money, or the most awards. They are the ones that care.

Florida Department of Transportation Starting July, 2010 letting

### **Streamline Contracts**

- · Goal of Streamline Contracts
- Specifications
- Final Estimates Process
- Final Acceptance
- DFEO Responsibilities Closeout
- Manual Write Ups

- · Goal of Streamline Contracts
  - Simplify Administration by selecting minor projects
    - (All jobs under \$2,000,000 with less than 2,000 tons asphalt)
  - No change to plans
  - No reduction in Inspection

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- Specifications
  - Projects will be let as either LS or PQ

SCOPE OF WORK - INTENT AND SCOPE SP0040100SLLS SP0040100SLPQ

### **Streamline Contracts**

Specifications ...continued

MEASUREMENT AND PAYMENT SP0090103SLLS SP0090103SLPQ

Specification change – 1/11 Contracts LS SP00902025LLS

 Construction Memo to be added to Contracts starting 7/2010 thru 12/2010

- Specifications ....continued
  - Pay adjustments; VERY LIMITED
  - Pay adjustments; VERY LIMITED

     Lump Sum overbuild and foundations

     Prices provided in Contract Tables 9-2 and 9-3

     Adjustments could be <or>
     The Contract amount; up to 105% of the original Contract amount.

     Examples provided in the Prep & Doc Manual

     Failed Material: Remove/replace or leave in at no pay (FDOT discretion)

     For failures other than items listed in Section 9-2 on Lump Sum Projects; use the unit price as determined by using the six month State Wide Pay Item Averages.

     The dates will be the six months origing to the Letting Date.
    - The dates will be the six months prior to the Letting Date.
    - This will eliminate the need, in most cases, to process a SA/WO
    - Spec change to reflect this

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- Specifications .....continued
  - Pay adjustments; VERY LIMITED....continued
    - Plan Quantity -
      - ~ Each item on this contract will be Plan Quantity
    - No Fuel and Bit, no CPF, no Spread Rate/ Thickness Adjustments on PQ or LS projects.

### **Streamline Contracts**

- Specifications .... continued
  - Changed Verification Testing Frequency
    - 120 EXCAVATION AND EMBANKMENT
    - 125 EXCAVATION FOR STRUCTURES
    - 160 STABILIZATION 200 ROCK BASE

    - 346 PORTLAND CEMENT CONCRETE
    - Verification testing reduced to ½ of the standard verification testing frequency
    - All the above Specification changes will also be affected by the reduced standard verification testing frequency.

- Final Estimates Process
  - $\boldsymbol{-}$  Typically the F.E. process is no different from other processes on regular projects with exception to the following:
    - 1. Plan Quantity Projects
      - Each pay item is Plan Quantity
      - The Contractor will provide monthly & final Invoices
      - Comp Book updated for plan errors or Engineer approved field revisions to the final pay quantity only.
    - 2. Lump Sum Projects

      - No change (1 LS Project, no pay items)
         Eliminated Tables 9-1 (deficiencies), and 9-4 (Quality).

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- Final Estimates Process ..... continued
- · What about.....
  - Asphalt Tickets? keep in file with the PA, unless needed to support any quantity changes/disputes
  - Material delivery tickets? Keep in file with the PA, unless needed to support any quantity changes/disputes.
  - Lot submittal packages? will not be needed
  - Asphalt cover sheets? will not be needed
  - Asphalt QC and roadway reports? Keep in file with PA, unless needed to support any quantity changes/disputes
  - Core out reports? Keep in file with the PA.

### **Streamline Contracts**

- Final Estimates Process .....continued
- · What about documents to support changes?
  - Lump Sum Projects: for failing material left in place and that are not referenced in Section 9-2, Tables 9-2 and 9-3; such as fencing: use the 6 month Statewide Pay Averages (use the 6 months prior to letting)
  - Field changes: supported by appropriate measurements
  - Plan Quantity changes:
    - · Either party will need to provide justification
    - Plan Quantity will not be revised based solely on a particular method of construction that the Contractor selects.
    - of construction that the Contractor selection Changes will be handled separately

- Final Acceptance
  - Project Administrator to do the following:
    - Upon Final Acceptance, send e-mail "Reminder Notice" of Section 9-8 to the Contractor, and copy in the DFEO
    - Final Invoice approved by Project Administrator
    - Submit F. E. Package to DFEO
    - No Offer of Final Payment to the Contractor on these types of Contracts
    - Contractor needs to send Contract Documents and Final Invoice, listed in Section 9-8, directly to the DFEO.

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- DFEO RESPONSIBILITIES
  - Closing the Contract
    - Review Final Estimates Package in accordance with Chapter 14 of the R & AM.
    - Review contract documents Section 9-8
    - All documents & Final Invoice complete & approved
    - · Pay Final Invoice
    - · Close project

### **Streamline Contracts**

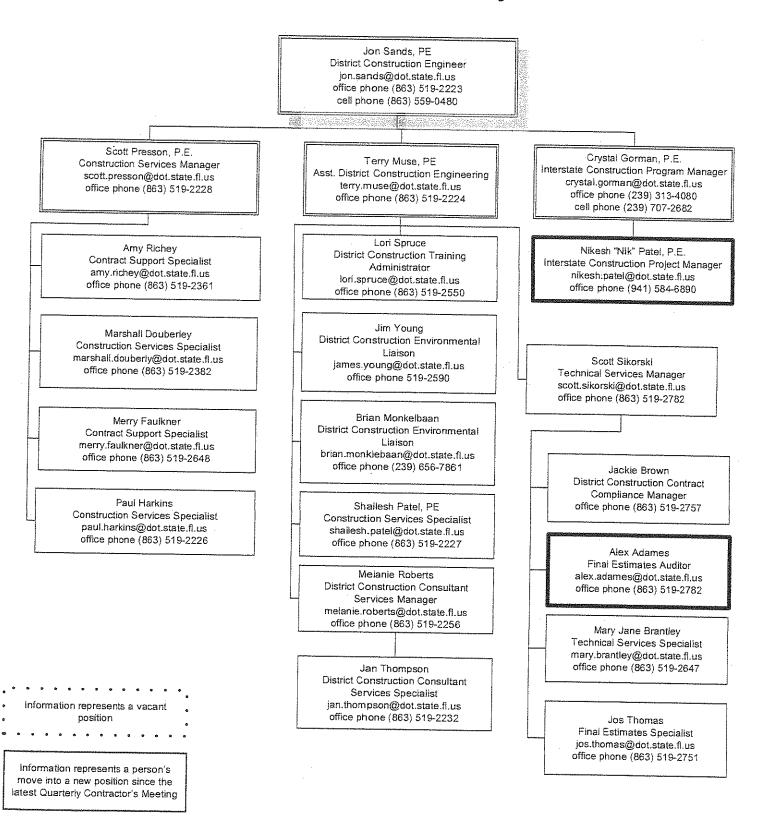
- Prep & Doc. Manual Chapters Write-up
  - Ch 7 Final Measurement
  - Ch 11 Alternative Contracts
- · Review & Admin Manual Chapter Write-up
  - Ch 14- Post review Processing/Contract Closeout

### Streamline Contracts Questions?

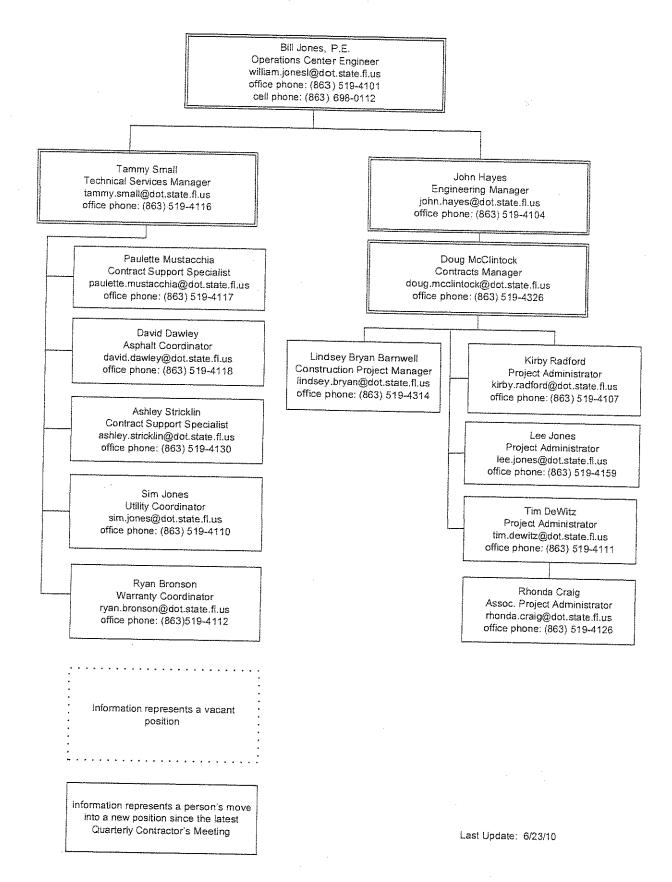
Florida Department of Transportation Starting July, 2010 letting

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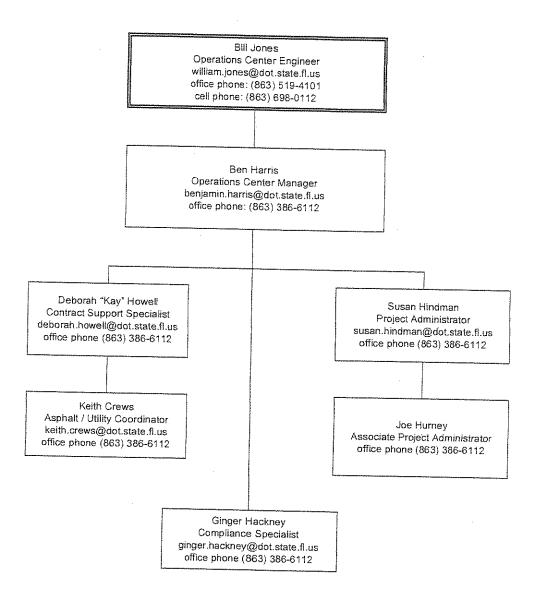
### District Construction Simplified Org. Chart



### Bartow Operations Center



### Sebring Operations Center

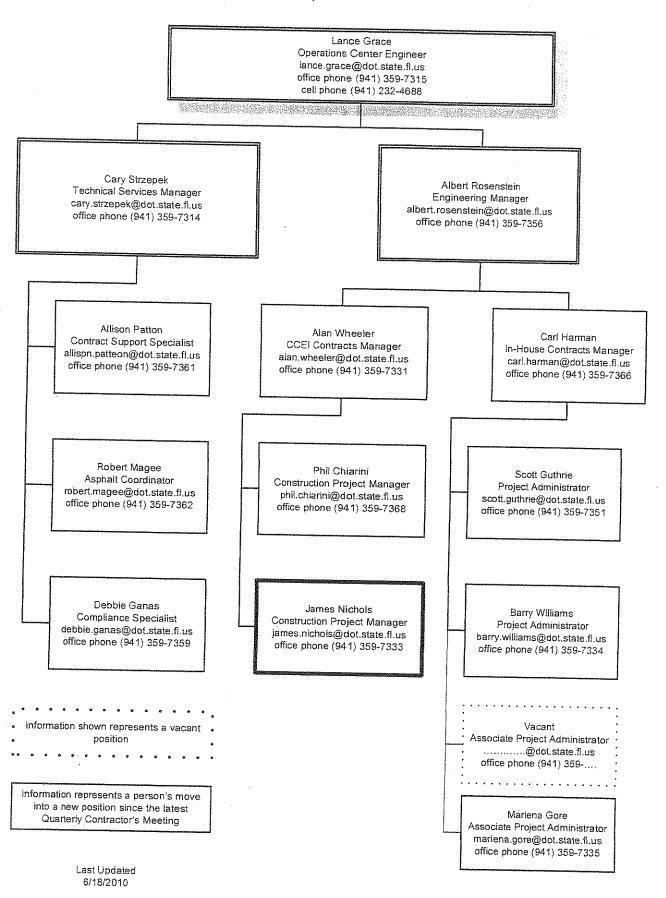


Information represents a vacant position

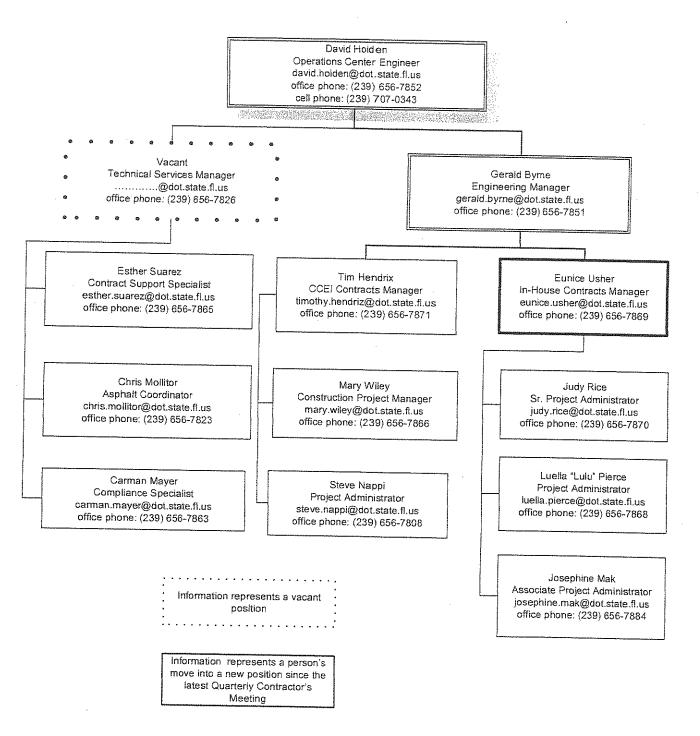
Information represents a person's move into a new position since the latest Quarterly Contractor's Meeting

Last Update: 6/23/10

### Sarasota Operations Center



### Ft. Myers Operations Center



Last update: 06/23/10

### **District One Lane Closure Policy & Procedures**

PURPOSE: To establish lane closure guidelines in conjunction with any construction and/or maintenance activity of the State Highway within the district.

NO LANE CLOSURE SHALL OCCUR ON ANY STATE ROAD UNLESS ALL VIABLE ALTERNATIVES HAVE BEEN EXPLORED AND REASONS FOR THE CLOSURE ARE WARRANTED, JUSTIFIED AND DOCUMENTED. LANE CLOSURES MUST BE APPROVED IN ADVANCE BY THE DEPARTMENT, WHEN ABOVE CONDITIONS ARE MET.

### I. General Requirements:

The following statements outline the District One Lane Closure Guidelines for all construction and maintenance activities, including all permits, utilities, railroad and other on all roadways of the State Highway System within the district:

- Allowable lane closure time for all activities authorized by a Florida Department of Transportation (referenced as "department" from this point) permit will be specified by the department, on the permit.
- > Allowable lane closure time in a department project will be specified in the Maintenance of Traffic Plans.
- Contractors must provide notification to law enforcement agencies, local fire departments and emergency medical services for lane closures in excess of two (2) hours in duration. For maintenance activities the responsible operations center is required to provide the notification. For surveying, pavement coring, or geotechnical boring activities, the responsible office shall provide notification. For any other lane closures required as part of the design phase of the project, the design project manager shall provide notification.
- All lane closure requests must include consideration for special events such as major community events, sporting events and concerts.
- A MINIMUM OF ONE WEEK ADVANCE notification of any proposed lane closure exceeding two hours must be provided to the local operations center and district public information office. Two (2) week notification is recommended. This notification will be provided by the same responsible parties identified to notify law enforcement/fire/EMS above.
- > The Department reserves the right to modify previously approved or specified times of closures when, in the opinion of the Engineer, it becomes necessary to do so.
- Work activities with lane closures will be monitored. If, in the opinion of the Engineer, the lane closure is creating undo traffic delay and congestion, he/she may suspend the work and/or modify the lane closure time.

### II. Lane Closure Policy for Interstate Highways:

- The allowed time periods for one lane per direction lane closures along Interstate highways in District One are specified in Attachment "A".
- Attachment "B" provides allowable time periods for two lanes per direction lane closures. Final approval will be provided by the local Operations Center Engineer with concurrence from either the District Maintenance Administrator or the District Construction Engineer.
- ➤ Lane closures along ramps will be limited to 11:00 PM to 5:00 AM.
- > Special requests deviating from the referenced time periods must be approved by the Director of Transportation Operations or his designee.

### Notification requirements:

- > The contractor shall notify the appropriate Traffic Management Center when a lane closure is implemented and when lanes are reopened for traffic.
- If the lane closure is going to impact traffic in multiple counties along Interstate 4, one or more Traffic Management Centers need to be notified (District 5 and District 7).

> Traffic Management Center to Notify:

I-4: Traffic impact in Hillsborough/Polk Counties - District 7 TMC

I-4: Traffic impact in Polk County - District 7 TMC

I-4: Traffic impact in Polk/ Osceola Counties - District 5 and District 7 TMCs

I-275: District 7 TMC

I-75: Manatee/Sarasota/Charlotte/Lee/Collier Counties – District 1 TMC

Traffic Management Center Contacts:

District 1 TMC: 239-225-9860 District 5 TMC: 407-736-1900 District 7 TMC: 813-615-8657

### III. Lane Closure Policy for Other State Highways:

- Lane closures are not allowed from 6:00 AM to 9:00 AM or 4:00 PM to 7:00 PM along state highways within an urban area as identified on the official Straight Line Diagrams (SLD). Deviations from these time periods must be approved by the local Operations Center Engineer with concurrence from either the District Maintenance Administrator or the District Construction Engineer.
- Lane closure analysis is required for all work activities requiring closure of one or more lanes along the state highway system to determine further restrictions which may apply. Lane closure analysis for each roadway segment will be prepared by a designated person in each Operations Center for maintenance and permit projects. The engineer of record is responsible for preparation of the analysis on FDOT construction projects.
- The analysis should be done using the automated lane closure worksheet prepared by and available from the District Design Office. This worksheet is based on Section 10.12.7 in Chapter 10, Transportation Management Plan in the latest version of the Plans Preparation Manual (PPM).

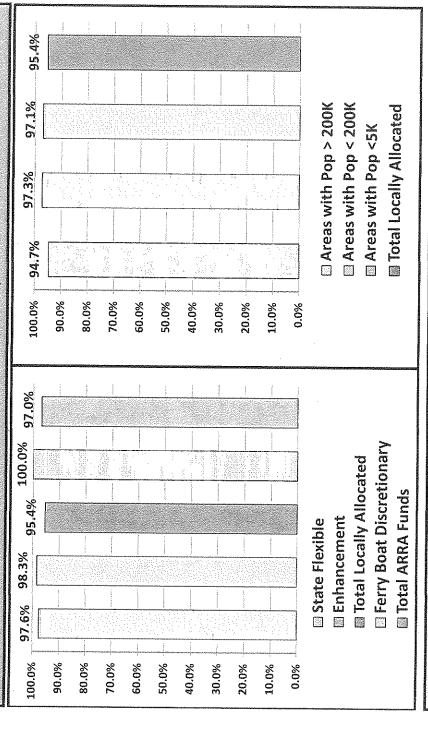
### IV. Emergency Condition

- Restricted hours of lane closure are waived under emergency conditions affecting the roadway.
- Work is to be performed on a continuous, round-the-clock basis to minimize time of closure, unless otherwise approved by the Director of Transportation Operations.
- The local Operations Center, District Maintenance, the local Traffic Management Center and Public Information Office are to be notified of any lane closure expected to exceed two (2) hours.

### V. Other Conditions

- ➤ Ensure lane closure restrictions are included on all applicable construction, maintenance and permit projects for schools during the morning drop-off (i.e., 7:00 AM 10:00 AM) and afternoon pick-up hours (i.e., 2:00 PM 4:00 PM). The above times are examples only and need to be determined specifically for each project based on input from local government officials, our community liaisons and the District Bicycle/Pedestrian Coordinator, as necessary.
- Coordination by the responsible production or operations personnel with our local government partners, community liaisons, construction personnel and public information office shall occur to ensure scheduled construction time impacts are avoided or mitigated to the greatest extent possible in regards to project specific tourist seasons and localized special events.

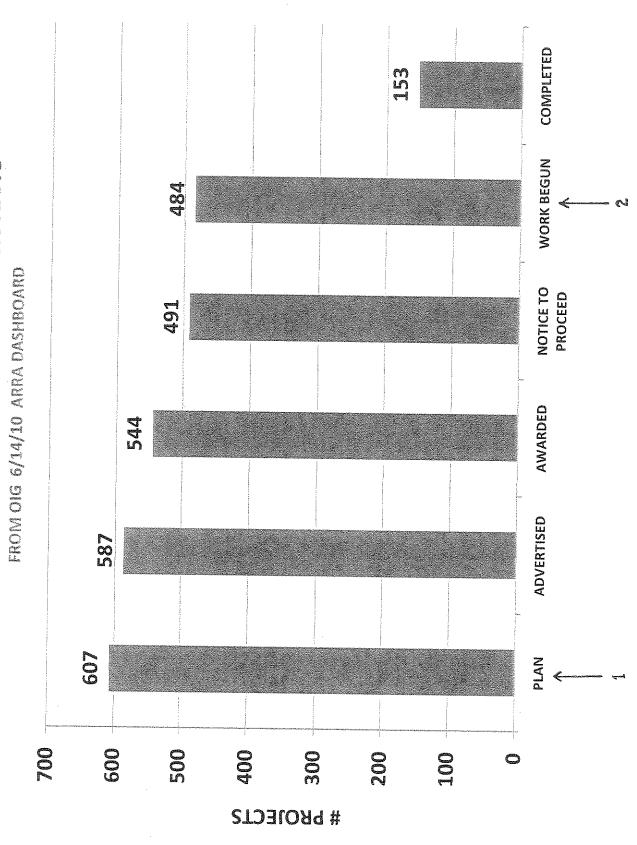
## Florida ARRA Highway Funds Obligated to Date Status as of June 11, 2010



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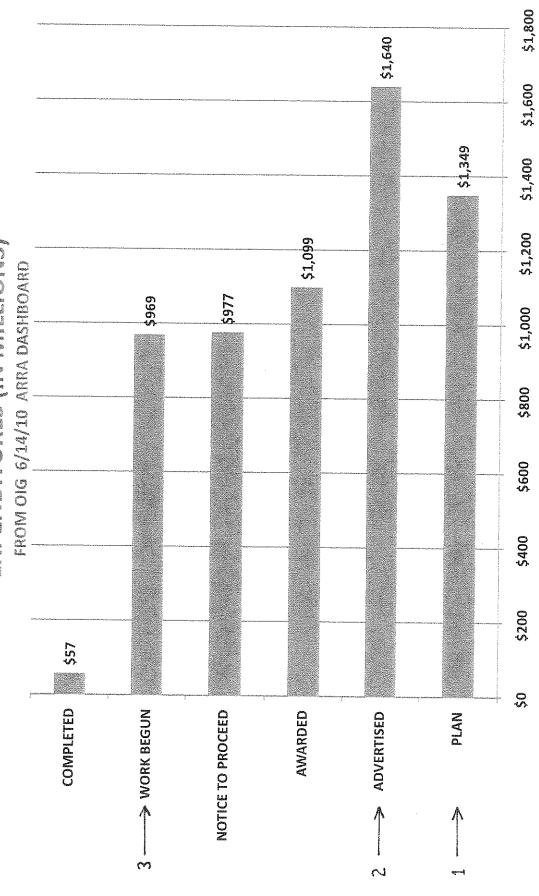
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Fort Pierce - Stuart- Port St. Lucie	730,204	
Jacksonville	1,248,428	
Palm Bay - Melbourne - Cocoa		
Miami - Ft. Laud W. Palm	27.295,57	
Bonita Springs - Naples		
Orlando	1,806,344	
Pensacola		
Sarasota - Bradenton	3,848,010	C
Tallahassee	5,008	
Tampa - St. Pete - Clearwater	į	
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Production Management Office (Freddie Simmons - Manager)



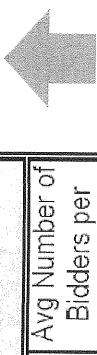
Production Management Office (Freddie Simmons - Manager)





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8.4 Bids/Job



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\*\* Percentages include additions \*\*
For Executive Board Meeting: 6/17/2010
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# Cost Estimate Tracking Report

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## District One Construction Cost & Time Overruns

Data thru June 2010

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### Florida Dept. of Transportation

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### Florida Dept. of Transportation

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MAJOR WORK MIX LENGTH STA	10-101	P.0	10-Sep	10-Oct	10-Nov	10-Dec	11-Jan	11-Feb	11-Mar	11-Anr	11-1/13	11-hun	Use	Use Only
COUNTY										1	5	int it	Distining	Certification
S-CDS-KDS					\$ 100								RAW	
SCADIA)		•••	•••		30 day ad	mura					· · · · · · ·		Utilities	
SST					•••								Permits	
IDRAINAGE IMPROVEMENTS 000 010													Rail	N 4/21/10
24 0 000 C L													Env. Cert	
7 DISTRICTWINE ESCAPTION STAT 5202					3000000								RAW	
ON REPAIR AND					on day an								Utilities	
SIGNING/PAVEMENT MARKINGS													Permits	*****
													X GH	*
EJG-RKS						\$ 583							DAM. Vert	
1 SR 80 STAT 5207						30 day ad					*****		- Hilling	
AT INDIAN HILLS	Moved from 1/11 to 12/10 on 6/16/10	o 12/10 on 6	/16/10			,	****						Domits	N 6/01/40
ADD TURN LANE(S) .000 010					••••		••••						Total III.	N 074 11 10
HENDRY		••••	******				•						7.00 7.00 7.00 7.00	
417877-1 - EJG-RKS-KFS SIS E G/W 416227-1						366							DAM. Cell	
5206						O day							E HERRIDOR	
AT PALOMINO DRIVE	Moved from 1/11 to 12/10 on 6/16/10	o 12/10 on 6	/16/10										Oranges	
ADD RIGHT TURN LANE(S) 000 010			:									•	rennas	
											*****		Kai I	
423435-1 F.IG.RKS.KFS S/S E				-		307							Env. Cert	
FEDI. 5206						20 757 25							M/A	1
FROM HIGHLANDS C/L TO EAST OF 8TH AVENUE						oo da) an							Utilities	N 3/3/10
													Permits	N 11/16/09
													Kail	N 11/12/08
RLC-EA						\$ 3,661							DAM Cert	N EMPHO
1 SR 64 STAT 5205		****				30 day ad							Hillinge	
FROM E OF MORGAN GRICE TO HIGHLANDS CA.	Moved from 10/10 to 12/10 on 6/16/10	to 12/10 on	6/16/10										Domite	
RESURFACING .000 005													Reiters	
													Fov Cert	
RLC-MLP-DDB						\$ 5,451							BAA	
1 US 27 (SR 25)						30 day ad							Utilities	
COUNTY LINE TO OLD 27													Permits	N 6/29/10
ABOUTACING CONTRACTOR													Rail	
													Env. Cert	
ALC-TELL P-IMWO						\$ 8,245							RAW	
FROM STITT RANCH TO GLADER ON MITY I ME	Office of the Control	- 2	0,00			30 day ad							Utilities	
RESURFACING TO THE TOTAL THE T	MOVED HOST		2										Permits	N 3/2/10
HENDRY													Rail	
SUGP GLW E						\$ 234							Env. Cert	
						30 day ad		3	ķ		:	:	FVVV HHIELOS	
EPLACEMENT			<u>婚</u> 多。 八八					() () () () ()					Permits	
SIGNING/PAVEMENT MARKINGS C00 070		1											Rail	
427405-1 E IC BKS 100 SISE		V	A.A.A.		2 1 Sala								Env. Cert	
FEDI 5207					• ••	\$ 149	•						RW	
W OF JEROME DR						so day ad						*****	Utilities	
PEDESTRIAN SAFETY IMPROVEMENT .000 005							-						Permits	N 5/17/10
COLLIER									F	******	•		Filv Cert	

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C LOCAL NAME STROAD NO. FUND PGMN										************		These two	These two columns for
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MAJOR WORK MIX LENGTH STA	10-Jul 10-	10-Aug 10-Sep	07	10-Nov	10-Dec	11-Jan	11-Feb	11-Mar	11-Apr	11-May	11-lun	Use Only	Only
											<u>.</u>	Discipline	Discipline Certification
428110-1 EJG-TMM-CAP E 9 GULFVIEW MIDDLE SCHOOL FEDL SIDEWALK 000 005					\$ 210							RAV Utilities Permits Rail	
COLLIER COGNI-1 - RLC-CAP-ADK B0 E 1COCHARN BLVD FEDL 5202 FROM QUESADA BLVD TO VETERANS BLVD SIDEWALK 000 005						\$ 263 30 day ad						Env. Cert R/W Utilities Permits	
CHARLOTTE  423370-1 - RIC-EAP-JEW B0 E  7 SR 64 (6TH AVE W) STAT 5205 FROM 15TH STREET WEST TO 10TH STREET WEST MANUFFECING .000 010					67	\$ 512 30 day ad						Env. Cert R/W Uffities Permits	N 11/5/09 N 12/18/09
- RLC-MLP-RML SIS E LS STAT 5205 F PEACE RIVER TO ALAN LOOP SING .000 010					φ.	\$ 6,258 30 day ad						Env. Cert R/W Utilities Permits Rait Env. Cert	N 6/9/10
OF WINKLER AVE CTION (MODIFY)					<del>σ</del>	\$ 132 30 day ad						R/W Utilities Permits Rail	N 3/30/10
WBUS				,	φ · '	30 day ad						R/W Utilities Pemits Rail	N 2/1/2010 N 9/28/09
COW 4 110421  DF LUÇKETT ROAD TO S OF SR 80  ES & REHABILITATE PVANT 1,894 014  PLO MEM KSI	Moved from 12/10 to 2/11 on 6/16/10	. 2/11 on 6/16/10					\$ 20,471 30 day ad					R/W Utilities Permits Rait Env. Cert	
INTERCHANGE FED. 5202 ANGE IMPROVEMENT 1.000 014 BICLOLOPS SIG. E	Moved from 127/0 to 27/1 on 67/67/0	2/11 on 6/16/10					\$ 38,074 30 day ad					R/W Utilities Permits Rail	C 12/23/09
PAINTING STATE PAINTING 000 00						V?	\$ 960 30 day ad			AATA AAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAA		RW Utilities Permits Rail	N 4/29/10
42337-1 - EJG-IMM-JLL SIS E 9 1-275 FEDL 5206 FROM F75 TO SKYWAY BRIDGE GUARDRAIL		V. LALLACINE.					\$ 1,517 30 day ad					R/W Utilities Permits Raif Erv. Cert	

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ITEM PROJECT MGR MEAS CIOCAI NAME STROAD NO BIIND BGMN													These two columns for	olumns for
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MAJOR WORK MIX LENGTH STA	10-Jui	10-Aug	10-Sep	10-0ct	10-Nov	10-Dec	11-Jan	11-Feb	3 11-Mar	11-Apr	11-May	12-3un	Use Only	μlγ
											•		Discipline	Certification
E 5206 : 2.3 MIN OF FI								\$ 153 30 day ad					R/W Unities Permits	
PAVEMENT MARKINGS													Rail Env. Cert	
7.5 K546 (MEMORIAL) STAT 5207								\$ 254 30 day ad					R/W	
AT 14 KAMP CONNECTION .  FEXIBLE PAVEMENT RECONSTRUCT		***************************************											Permits Rail	
427592-1 - EJG-RKS-AEB SIS E								\$ 219					Env. cert	
FEET NORTH OF DEER C OPS IMPROVEMENT					<del>,</del>			30 day ad					Utilities Permits	N 6/16/10
														N 12/29/09
413229-4 - RLC-LOJ-BCP E 7 INDEFINITE QUANTITY STAT 5204									\$ 249			-	R/W	
			•			*****			30 day ad			***************************************	Utilities Permits	
												***************************************	Rail	
423279-1 . EJG-RKS-JRR SIS E 1 SR 60									\$ 1,618				RW.	
LEVENTH STREET TO V				<del> </del>					30 day ad				Utilities	
8			***************************************										t	N 9/28/09
423438-1 - EJG-TMM-JLL SIS E 91-75 FEDI 5206									\$ 462				RW	
FROM S OF S JONES LOOP TO JONE AIRPORT ROAD GIABERPAIN						•			30 day ad				Utilities Permits	
TE													Rail Env. Cert	
423635-1 . RLC-EAP-SAA B0 E 1 SR 37 (S FLA AVE) FEDI, 5205				<del></del>				-	\$ 2,673 30 day ad				RAW	
FROM N OF POPPELL DRIVE TO N OF IMPERIAL BLVD RESURFACING .000 005							Metaline terror							N 1/4/10
427409-1 EJG-RKS-KFS F IS G/W 427410-1									107				Env. Cert	
STAT 5207									30 day ad	•			RAW	
AT HARBOUR DR PEDESTRIAN SAFETY IMPROVEMENT 000 005	Moved in fron	Moved in from April to March on	on 1/11/10	<del></del>		***************************************							Permits Rail	
427410-1 - FIG DKS KES E 18 GAM 427400 1													Env. Cert	
STAT 5207									\$ 132 30 day ad				RAW	
AT PELILAN BAT BLVD PEDESTRIAN SAFETY IMPROVEMENT 000 005	Moved in from	Moved in from April to March on	on 1/11/10							<del></del>			Permits Rail	
VVLLIGT													Env. Cert	

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# District 1 Fiscal Year 2010/2011 Letting Plan

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ITEM PROJECT MGR MEAS									South		-			
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420896-1 - RLC-CAP,ADK BO E										\$ 232			RW	
SNO										30 day ad			Utilities	
SIDEWALK .000 005												-	Permifs	
													Rail	
1 - EJG-RK										808	-		Env. Cert	
1 US 27 FEDL 5206										0		-	KWV Hilling	
JE HEKON BLVI				-		-		***************************************			-	********	Demits	N 5/10/10
בופשוואם יחחו ממו שמו שכו מחו ממו												***************************************	Rail	20808 X
424816-1 - F.IG-RKS-AFB SIS F													Env. Cert	) ) ) )
FEDL 5206			•••			•			•	\$ 1,467	••••	***************************************	RW	
AT CORONET ROAD	•									30 day ad			Utilities	
INTERSECTION (MODIFY) .000 005									-		***********		Permits	
												******	Kall Fig.	80/88/08 N
42/3-1-1 1 SR 440										\$ 539			RW	
HIII ROAD										30 day ad			Utilities	
ADD DIGHT HIDN: AND GOOD													Permits	
													Rail	N 1/12/10
417248-4 RIC-FAP-IMI				C. C.									Env. Cert	
TAMIAMIT											5 2,777		RVM	
SUNTY LINE											30 day ad		Utilities	
GUARDRAIL   000 005   CONTRACT													Permits	
													Rai	••••
RLC-MLP-JLF											1	-	Env. Cert	
1 SR 29											4,303			
F 9TH ST											ું તાલક લા		Onmes	
RESURFACING 0.000.010													Dail	
425225.4 25525.4													Env. Cert	•
SR 25) STAT 5											\$ 12,997		RW	
RLEY DRIVE TO N											30 day ad		Uffillies	
RESURFACING 0.000 010													Permits	
S													Kail	N 4/8/10
425226-1 1 SB 70						2.4					8,736		Env. Cert RAW	
TOVE OF BIAN I BEIDEN AND TOVE											30 day ad		Unities	
RESURFACING 0000 010 00000 01000													Permits	
15													Rail	
RICM(PDDB											4 554		CIN. Cert	
1 US 41 (SR 45) STAT 5205											്ര		K/VV	
RESIREACING.													Permits	N 5/10/10
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TOTAL CONTRACT AND ADDRESS OF THE PROPERTY OF													Env. Cert	

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ITEM PROJECT MGR MEAS														727
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MAJOR WORK MIX LENGTH STA	10-Jul	10-Aug	10-Sep	10-Oct	10-Nov	10-Dec	11-jan	11-Feb	11-Mar	11-Apr	11-May	11_bin	Use Only	Only
			•						1	1			Discipline	100
1 - EJG-RKS											\$ 465		RAW	
ш.											30 day		Utilities	
FROM CHARLOTTE CAL TO SK 29 SIGNING/PAVEMENT MARKINGS DOO DOO											•••		Permits	
												**********	Rail	N 12/29/09
427313-1 EJG-RKS-AEB					1 2 32		7.6						Env. Cert	
5206											30 clay ad		K/W	
S RIDGE DRIVE													Dermite	
LIGHTING 0.910 005													Rail	N 12/29/09
1018 101081 4 TO COLOR W	40												Env. Cert	
ELC-NACE I											\$ 890		RAW	
OV CONT											30 day ad		Utilities	
													Pennits	
WIDENIA BOLK FACE EXIST LANES													Rail	N 3/23/10
													Env. Cert	
EJG-RKS-A											\$		RW	
1 US 98 (SR37)											0 day	******	Utilities	
GRIFFIN ROAD													Permits	
INTERSECTION (MODIFY)													- Cα	N 3723/10
													Fox Cert	01/07/01
75-3432 RLC-I		••••										\$ 5,696	RAW	
							*****			· · ·	••••	) day ad	Utilities	
MONAL A													Permits	
PARKING FACILITY 781 014													6	
								•					Fnv Cert	
RLC-NEM-JY												\$ .27,335	RAM	
24 CO 24 CO 24 CO 25 CO												30 day ad	Utilities	
CAN DONA													Permits	
													Rail	
416087.1													Env. Cert	
FEDU 5206												\$ 217	RAN	C 3/5/10
												on day an	Chimes	
TRAFFIC OPS IMPROVEMENT													remits	00/07/07
													Env. Cert	14 (4.100.03
424724-1 - EJG-KKS-KFS SFA2 E LS G/W 425254-1 1 SR 72												-	RW	
CTOR ROAD	Moved from E	Moyard from Enhanced to the control of the Control	14444	989				•				30 day ad	Utilities	
INTERSECTION (MODIFY) .000 005	- Pion paron	en dai y to au		(S/A)			•						Permits	
А										-			Kall Fry Cert	
425254-1 RLC-MLP-MWS E LS G/W 424724-1 SR 72												\$ 4,774	RAW	
FROM FOF FOX TROTTING TO F OF SADD! F OR FIX													Utilities	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
MAINTENANCE RESURFACING (FLEX)													Permits	40004.00
SARASOTA												:	Env. Cert	60/47/71 N
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# District 1 Fiscal Year 2010/2011 Letting Plan

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MAJOR WORK MIX LENGTH STA	10-Jul	10-Aug	10-Sep	10-0ct	10-Nov	10-Dec	11-Jan	11-ғен	11-Mar	11-Anr	11.Max	12	Use Only	Only
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42/305-1 1 SR 884 FEDL 5206												\$ 269	R/W	
ESS												30 day ad	Utilities	
TRAFFIC SIGNALS													remits	
100 C/20 C/L													Finy Cert	
1.1S 97 EDGG-XXV-JXX												\$ 229	R/W	
STBOUND												30 day ad	Usitties	•••
TRAFFIC SIGNAL UPDATE 0.000 005													Permits	
A2700034 E ISTRAM INAVI E CAM CHANGE													Env. Cert	10 12/28/08
1 SKY												\$ 1,510	R/W	
RARTIAL DEMOLITION EAST SIDE	Fadie hid on	Poling depend	000000000000000000000000000000000000000	Farlier hid opening depends on issue resolution with DCD	۵								Utilities	
BRIDGE DEMOLITION 0.000 000													Permits	
A 1				100 mm 110 mm									Fire Cert	
Minimum Book E. Seat			ATTACAS A	13	l. 3	,,,,,							RAM	
WIN EKLAKE BLVU FEDL 5202		,	ş					:		***************************************			( Milition	
CATIONS	Moved in to 09/10 on 11/12/09	9/10 on 11/12		7	1 Marie								Domite	
LANDSCAPING		٠.				100000		-					Sall and	-
NS CONTRACTOR OF THE CONTRACTO	1		7. mm		- A		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				·		For Cert	
-IMM-GMG				and a long	1.2			7 mm 2 mg					DAM!	
WHAKDER COUNTY FEDI-5202 COUNTY AT VARIOUS OF COUNTY			7 4				4	i.	1			AIII	Biffine	
O LUCAHUNG	Moved to 09/10 on 11/12/09	10 on 11/12/0		+ -	2000			1					Permits	
, 000 005	1	:			1	٠.		. :					a di di	
The state of the s					74,000	. /							Env. Cert	_
1 SR 789 (2) = 0.00-745 - 755 BC F S S 789 (2)			The state of the s			A. 255							RAW	
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77	7			OMUTA STATE	VED ON 12/3	-203							Permits.	
		Page 1 miles	700		A Section of the Party of the P								1.70 1.00 1.00 1.00 1.00 1.00 1.00 1.00	
EJG-RK					7 TO 10 TO 1								Env. Cert	
7.SR 78 STAT 5207	12	<i>x</i>												1
:	TO BE DELETED AND MADE A PART OF 425230-1 - eWPCRF processing 12/11/09	TED AND MA	DE A PART	OF 425230-1	eWPCRF prof	Sessing 12/11/	60				···		Cilides	
THURSTRIAN CATHEY INSTRUCTION 000 005		Control of the second						\$ 10 \$ KG					Rail	
The second secon						1 - Carata - Cara	1 1/10 July 1	\$2.00 miles					Env. Cert	
DISTRICT ONE MONTHLY \$ TOTALS	\$ 46,527	\$ 17,732	\$ 30,623	\$ 31,674	\$ 410	\$ 19,305	\$ 8,079	\$ 61,648	\$ 5,259	\$ 2,742	\$ 33,175 8	\$ 41,163		
DISTRICT ONE MONTHLY # TOTALS	9	7		đ	2	OT.	ų	7	ď	×	Ċ			
						755 8003			5	r	Ď	0		
Year Total		-	The state of the s			,,0029	201							
						79								

<sup>-</sup> PROJECTS ADVANCED IN TO 10/11
- PROJECTS TO BE REMOVED FROM THE 10/11 LETTING PLAN
- PROJECTS MOVED FROM 09/10 TO 10/11